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[redacted] 26 Jan 1966 memo to [redacted]

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PFIAB Paper by Clark Elifford, 15 June 1965

Recommended:

1. Establishment of a training program in "systems thinking and systems Skills" for the Intel Community.

This task was assigned to a Working Group of CODIB, chaired by [redacted] OCS.

2. Experiment now with electronic file-sharing, Agency-to-Agency, using [redacted] as conceptual start.

Task assigned to a CODIB Working Grp chaired by NSA. CIA member, [redacted] of OCS. CIA, DIA and NSA now planning such a net.

3. Establish an advisory panel in information sciences to the PFIAB and Dr. Hornig.

Knox Panel was the result.

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[redacted] "We seem unable to make a management choice--and then stick with it and support it. (A fairly aggressive choice was made in forming OCS 2-1/2 years ago as a CIA-wide computing shop which merged intelligence processing, scientific computing, and business data processing. But it has not been adequately supported wince with either authority or resources.)"

CIA has four options in organizing its EDP resources--should make a deliberate choice of one--long overdue:

- 1) full centralization: One computing org. running one or more centers for CIA including systems design, job programming, systems programming, opns and equipmt.
- 2) Centralization of EDP hardware and systems programming; decentralize to Directorates systems design and job programming.
- 3) Status quo: three separately managed and operated centers.
- 4) Decentralization to the Directorates: each Directorate to have and operate its own EDP people and hardware.